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MEMORANDUM FOR: Director of Training

ATTENTION: Deputy Director of Training (Special)

SUBJECT: Preparation of Paramilitary Doctrinal Material

1. Agency PM operations have an acute and continuing need for doctrinal manuals, handbooks and studies covering the various functional activities involved. While some of the requirements have been met through the efforts of individual specialists, the fulfillment of current and future needs demands a competent and continuous source of such material.

2. It has been the experience of the Military Establishment that the service training organizations are best equipped, without detriment to their basic mission, to produce this type of material with guidance provided by operations staffs. The high degree of success obtained from this relationship indicates it might be appropriate for this Agency to adopt such a method.

3. It is proposed for your consideration, therefore, that the preparation of PM doctrinal material be centralized in TR(S) and that this staff be prepared to furnish requirements, guidance and review. A close working relationship between PMS and TR(S) could fulfil the basic needs and provide the mechanism necessary for continual review, revision and additions to the fund of operational doctrine.

4. For your information, current requirements are as follows:

a. Guerrilla Warfare Manual - Now in partial third draft. PMS can furnish the first and second drafts and four chapters of the third draft, plus background research, individual comments, etc. The respective responsibilities of CIA and the Department of Defense for this manual have not been determined. PMS will very shortly raise this question with Defense and TR(S) should participate in any detailed discussions of it.

b. Sabotage Manual - PMS will complete this through publication. The immediate future requirements is for production of concise operators handbooks or pamphlets for indigenous

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personnel containing target by target instruction. This will be a technical and editorial extraction from the basic manual.

c. Guide to Overseas Training of Indigenous Personnel (PM) - This was written by an individual experienced in comparatively large scale training programs and lacks information pertaining to covert safe house type training.

d. Caching - There is an immediate need for a comprehensive manual on this subject.

e. Counter-sabotage - While this subject is akin to the field of CE, the peculiar methods and techniques involved should be combined with a CE treatment into functional guidance for the Agency. PMS can furnish considerable background on this subject.

5. This Staff would appreciate your reaction and comments.

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Chief, Paramilitary Operations Staff

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